

Presidential Platform & Policy Priorities

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Priorities

1. Workload policy
2. Grievance policy
3. Departmental reorganization policy
 - Help affected faculty
4. Financial exigency policy
5. Remove research barriers
6. Faculty salary

Enforce workload policy

- Current policies are robust
- Compliance is lacking
- Enhance awareness and enforcement
 - Chair training
 - Recourse for noncompliant units

Reform grievance policy

- Major policy overhaul
- Deadlines problematic, counterproductive
- Privacy and transparency in balance
- New approaches
 - Informal, privacy-protected layer of conflict resolution
 - On-demand, scalable escalation
- Faculty ombuds

Departmental reorganization policy

- Never again like Chemistry and SOM
- Guarantee: real faculty input, enforceable timelines, timely notifications, comment opportunities, appeal and relief measures
 - Identify foreseen and rectify unforeseen consequences
- Unique opportunity; new COS and CLA Deans

Critical short-term priority: Relief for affected COS, SOM faculty

- Many identified problems
- Solutions need not be reversals

Financial exigency policy

- A last-resort measure to stabilize finances during a financial crisis
- Old idea; good standards and rationale exist
 - AAUP <https://www.aaup.org/report/financial-exigency-academic-governance-and-related-matters>
- Peer & aspirational institutions have these; we don't
 - UT San Antonio <https://www.utsa.edu/hop/chapter2/2.38.html>
 - UT Austin <https://secure4.compliancebridge.com/utexas/public/getdoc.php?file=2-2230>
- “When disaster strikes, the time to prepare has passed.”

Remove barriers to faculty research

- Workload reform is key
- Empower underserved groups
 - Those outside prior research development efforts
 - E.g., outside STEM, mid- and late-career faculty
- Staff support (more and better trained)
- Cooperative rather than antagonistic relationships with non-academic units
 - Don't act like grant application review panels
 - Compliance fear? Inadequate training? Inadequate autonomy?

Raise faculty salaries

- Inflation has outpaced salaries
- Purchasing power is lower now than at hire for many faculty
- Rising insurance premiums have resulted in shadow pay cuts for many faculty, especially those with families

R2 salaries + R2 staff support + R2 facilities \neq R1 research

- Sympathy for Bailey's goals (low cost, national identity, traditional college experience)
- Accumulating faculty debts are increasingly harmful