College of Sciences University of Texas Rio Grande Valley

Faculty Annual Review Guidelines, Policies, Criteria, and Procedures

1. PURPOSE, GUIDELINES AND POLICIES

The College of Sciences (COS) in accordance with the University of Texas Rio Grande Valley (UTRGV) policy and UT Regent's Rules supports a system of annual evaluation for *all* full-time faculty for the purpose of improvement of faculty performance, promotion and merit considerations. All tenure-track and tenured COS faculty are evaluated annually, with a comprehensive post-tenure review occurring every six years following the last successful comprehensive review for tenure, promotion, or post-tenure. Under special circumstances, such as approved leave, the annual review may be delayed with the approval of the EVPAA. All new faculty will be evaluated for their first review no later than six months after their hire with subsequent reviews occurring annually, however, minimum expectations will only be enforced from the third annual review to allow time for faculty to establish their research and teaching programs.

Each COS department/school should establish a formal, metrics-based, basic performance criteria for faculty annual evaluation that will be reviewed by the Department Chair/School Director, the Dean, and the EVPAA to ensure consistency with current COS policies and expectations, UTRGV HOP policies and UT System Regent's Rules. In cases where a department/school does not have an approved metrics-based annual basic performance criteria, the COS performance review criteria and requirements will be used for faculty evaluations.

The faculty annual evaluation at the departmental/school and college levels must include three basic areas of competency – *teaching*, *research* & *scholarship*, and *service* – which must be evaluated in accordance with the faculty member's workload assignment (% appointment in the three competency areas) and responsibilities within the department/school, the college, and the university during the year of evaluation. For this purpose, the basic faculty appointment is defined as 60% *teaching* (consisting of 18 lecture-hour-equivalents (LHEs) per nine-month academic year), 30% *research* & *scholarship*, and 10% *service*. In accordance with UTRGV policies and UT System Regent's Rules, the following four performance levels are used to evaluate each competency area: *exceeds expectations, meets expectations, does not meet expectations*, and *unsatisfactory*.

2. PROCEDURES

Following the UTRGV Pathways for Review Deadlines available on the EVPAA's website, full-time tenure-track and tenured faculty members submit their Faculty Review Dossiers (FRD) for consideration of tenure and/or promotion in accordance with guidelines at: https://www.utrgv.edu/academicaffairs/_files/documents/faculty-resources/utrgv-format-for-faculty-review-dossier.pdf. Faculty members may also include additional material in support of their application. The material to be included and the organization of the FRD should conform to the Instructions for Preparation of Faculty Review Dossiers as outlined by the university web documents.

Each faculty member is required to submit their completed FRD to the department chair/school director no later than the due date of each year. Faculty holding joint appointments shall submit their FRDs to the chair/director of the department/school in which they hold a majority (>50%) appointment as per departmental/school and college policies. In such cases, it is the responsibility of the chair/director of the department/school in which the faculty member holds a majority (>50%) appointment to obtain input on faculty member's performance from the minority appointment department/school chair/director and include it in his/her FRD.

In accordance with the UTRGV HOP Policy on Faculty Annual Reviews (ADM-06-502) and UT System Regent's Rules all annual reviews should include at least two (2) independent levels of reviews: (a) department/school Annual Review Committee and (b) department chair/school director. The department/school Annual Review Committee will include a majority of full-time tenured faculty members elected each fall by the voting members of the department/school faculty. Each review level must include a written narrative highlighting strengths and weaknesses, as well as, recommendations for improvement. After the department chair/school director's review, the file will be forwarded to the dean for review and approval, and to address any discrepancies between the two levels. Per UTRGV policy, faculty can appeal the departmental/school level outcomes, and if not satisfied, may request a review by an ad hoc College Annual Review Committee which will make a recommendation to the dean. The dean's decision is final.

3. EVALUATION CRITERIA

Faculty activities are to be judged on the basis of quantity, quality, and impact on the profession and the department, college, and university as outlined below. Departments/schools may develop additional evaluation metrics to suit their specific goals and missions consistent with the College, the University, and the UT System Regent's rules.

3.1. Teaching

Metrics for *teaching* effectiveness include, but not limited to, student evaluations of teaching, peer–review of teaching, teaching awards and honors, curriculum and course development (including online, hybrid, and distance education classes), activities that promote student learning, advising and mentoring activities, and grant funding for student /teacher training.

To *meet expectations* in *teaching* faculty member will have met the criteria consistent with his/her % teaching appointment level as outlined below:

For 20-60% Teaching commitment all of the following are met:

- Taught assigned workload consistent with workload distribution
- Attended assigned courses on time, arranged for a replacement or notified the class if unable to meet on a scheduled class meeting, notified the department chair/school director of a missed class meeting, or did not arbitrarily cancel classes without proper notification
- Regularly utilized allotted course period; i.e. did not regularly dismiss classes significantly early
- Provided a clear, concise course syllabus no later than the end of the first week of classes

- Used tests or other quantitative evaluation procedures regularly
- Assigned grades based solely on performance of students on quantitative evaluations,
- Demonstrated comprehensive and current knowledge of course content
- Maintained a professional attitude and appearance in the classroom
- Maintained regular office hours and encouraged students to use this time to seek help and to resolve questions or concerns
- Received satisfactory student evaluations (i.e. the faculty member strives to achieve at least 80% on the agree and/or strongly agree category on average in all classes)
- Received satisfactory peer review of teaching on the most recent evaluation and evidence
 of reflection and incorporation of any suggestions made in the peer reviews into his/her
 teaching practice
- Demonstrated evidence of genuine effort to engage students in learning in and outside the classroom
- Mentored a graduate, undergraduate or a high school student(s) in research

For 70-80% Teaching commitment all of the following are met:

- Taught assigned workload consistent with workload distribution
- Attended assigned courses on time, arranged for a replacement or notified the class if unable to meet a scheduled class, notified the department chair/school director of a missed class meeting, or did not arbitrarily cancel classes without proper notification
- Regularly utilized allotted course period; i.e. did not regularly dismiss classes significantly early
- Provided a clear, concise course syllabus no later than the end of the first week of classes
- Used tests or other quantitative evaluation procedures
- Assigned grades based solely on performance of students on quantitative evaluations
- Demonstrated comprehensive and current knowledge of course content
- Maintained a professional attitude and appearance in the classroom
- Maintained regular office hours and encouraged students to use this time to seek help and to resolve questions or concerns
- Received satisfactory student evaluations (i.e. the faculty member strives to achieve at least 80% on the agree and/or strongly agree category on average in all classes)
- Received satisfactory peer review of teaching on the most recent evaluation and evidence of reflection and incorporation of any suggestions made in the peer reviews into his/her teaching practice
- Demonstrated evidence of genuine effort to engage students in learning in and outside the classroom

To exceed expectations in teaching faculty member will have met the meets expectations criteria consistent with his/her % teaching appointment as outlined above AND additional activities as stipulated below:

For 20-60% *teaching* commitment any *two* of the following additional activities are achieved:

• Received student evaluations with 90% or more of the students agree and/or strongly agree with the assigned evaluation questions on average in all classes

- Developed a new course, revised an existing course, or contributed to some curriculum development activity
- Published a text book or a book chapter on pedagogy
- Developed or implemented an innovative pedagogy method such as inquiry-based learning, challenge-based instruction, flipped classroom, or other methods
- Graduated a student through the completion of a Masters or an Honors thesis OR a high school/undergraduate/graduate student made a presentation in a scientific conference
- Received external grant funding for student/teacher training
- Won a significant teaching/mentoring award.

For 70-80% *teaching* commitment any *two* of the following additional activities are achieved:

- Received student evaluations with 90% or more of the students agree and/or strongly agree with the assigned evaluation questions on average on all courses
- Developed a new course, revised an existing course, or contributed to some curriculum development activity
- Published a text book or a book chapter on pedagogy
- Developed or implemented an innovative pedagogy method such as inquiry-based learning, challenge-based instruction, flipped classroom, or other methods
- Taught one or more graduate courses
- Mentored a graduate/undergraduate/high school student(s) in research
- Received external grant funding for student/teacher training
- Won a significant teaching/mentoring award

3.2. Research & Scholarship

Metrics for *research & scholarship* effectiveness include, but not limited to, peer reviewed research publications (including pedagogy research) in quality journals in the field and other acceptable forms of scholarly output such as book chapters and books, patents, invited and contributed presentations at professional meetings/conferences and seminars, research grant proposals submitted and funded, number and performance of high school, undergraduate, and graduate students mentored in research, and relevant awards and honors. The committee members will reflect upon quality of papers published, impact of research and submitted grants in their review. In case of large collaborations and multi-author papers or grants, exact contribution of the faculty member and of all co-authors needs to be clearly defined.

A meets expectations in research & scholarship requires that all the following conditions are met annually depending upon the faculty member's % research appointment as follows:

For 10% research appointment [i.e. 24 LHE teaching workload per academic year] *one* of the following activity is achieved:

- One new research paper submitted for publication in a refereed journal.
- One external research grant proposal submitted, unless already has a funded grant as a PI/Co-PI/Senior Person with a budget
- A scholarly presentation delivered by the faculty member at a local, state, national or international conference, or delivered a seminar/colloquium at another university **or** a co-

authored research paper presented by a high school, undergraduate, or graduate student mentored by the faculty member

For 20% research appointment [i.e. 21 LHE teaching workload per academic year] *two* of the following activities are achieved:

- One new research paper submitted for publication in a refereed journal.
- One external research grant proposal submitted, unless already has a funded grant as a PI/Co-PI/Senior Person with a budget
- A scholarly presentation delivered by the faculty member at a local, state, national or international conference, or delivered a seminar/colloquium at another university or a coauthored research paper presented by a high school, undergraduate, or graduate student mentored by the faculty member

For 30% research appointment [i.e. 18 LHE teaching workload per academic year] *all* of the following (or a reasonable combination such as higher rate of publication in absence of conference presentation, or a successful PI/Co-PI grant instead of conference presentation or publication etc.) are achieved:

- Show progress towards maintaining a peer-reviewed research publication in a quality journal in the field at the rate of one/year averaged over a 3 year period,
- A scholarly presentation delivered by the faculty member at a local, state, national or international conference, or delivered a seminar/colloquium at another university **or** a coauthored research paper presented by a high school, undergraduate, or graduate student mentored by the faculty member
- One external research grant proposal submitted as a PI or co-PI or senior investigator (with an allocated budget for research) in a large grant, unless already a PI or Co-PI or senior person with a definite budget on a significant externally funded research grant

For 40% research appointment (i.e. 15 LHE teaching workload per academic year) *all* the following are achieved:

- Show progress towards maintaining a peer reviewed research publication in a quality journal in the field at the rate of 1.5/year averaged over a 3-year period
- One scholarly presentation made by the faculty member in a national or international conference
- One presentations made by high school/undergraduate/graduate student mentored by the faculty member in a local, state, national or international conference
- One external research grant submitted as principal investigator (PI) or co-PI or senior investigator (with a budget) in a grant, unless already a PI or co-PI or senior person with a definite budget on an externally funded research grant

For 50% research appointment (i.e. 12 LHE teaching workload per academic year) *all* the following are achieved:

- Show progress towards maintaining peer reviewed research publications in quality journals in the field at the rate of 2/year averaged over a 3 year period
- Two scholarly presentations made by the faculty member in a state, national or international conference

- Two presentations made by high school/undergraduate/graduate students mentored by the faculty member in a local, state, national or international conference
- One external research grant obtained as principal investigator (PI) or co-PI or senior investigator (with a budget) in a grant, unless already a PI or co-PI or senior person with a definite budget on an externally funded research grant.

For 60% research appointment (i.e. 9 LHE teaching workload per academic year) *all* the following are achieved:

- Show progress towards maintaining a peer reviewed research publication in a quality journal in the field at the rate of 2.5/year averaged over a 3-year period
- Two scholarly presentations made by the faculty member in a national or international conference
- Three presentations made by high school/undergraduate/graduate students mentored by the faculty member in a local, state, national or international conference
- One external research grant obtained as principal investigator (PI) or co-PI or senior investigator (with a budget) in a grant, unless already a PI or co-PI or senior person with a definite budget on an externally funded research grant.

For 70% research appointment (i.e. 6 LHE teaching workload per academic year; minimum possible teaching load for tenure- track/tenured faculty member) *all* the following are achieved:

- Show progress towards maintaining a peer reviewed research publication in a quality journal in the field at the rate of 3/year
- Three scholarly presentations made by the faculty member
- Three presentations made by high school/undergraduate/graduate students mentored by the faculty member in a local, state, national or international conference
- One external research grant obtained as principal investigator (PI) or co-PI or senior investigator (with a budget) in a grant, unless already a PI or co-PI or senior person with a definite budget on an externally funded research grant.

To receive *exceeds expectations* in *research & scholarship* faculty members will have met the *meets expectations* criteria consistent with his/her % research appointment level as outlined above AND *additional* accomplishments as stipulated below annually:

For 10% research appointment produce at least *one additional* activity from the list below:

- A new research paper submitted for publication in a refereed quality journal
- One external research grant proposal submitted, unless already has a funded grant as a PI/Co-PI/Senior Person with a budget
- A scholarly presentation delivered by the faculty member at a local, state, national or international conference, or delivered a seminar/colloquium at another university or a coauthored research paper presented by a high school, undergraduate, or graduate student mentored by the faculty member

For 20% research appointment produce any *one additional* activity from the list below:

- A new research paper submitted for publication in a refereed, quality journal
- A paper published in a refereed, quality journals within the field

- One external research grant proposal submitted, unless already has a funded grant as a PI/Co-PI/Senior Person with a budget
- Obtained a new external research grant
- A scholarly presentation delivered at a state, national or international conference or a seminar/colloquium at another university
- A co-authored research presentation delivered by a high school/undergraduate/graduate student mentored by the faculty member at a local, state, national or international conference
- Filed an invention disclosure with the university

For 30% research appointment produce any one additional activity from the list below:

- Published a refereed research paper in a quality journal within the field as one of the lead/corresponding authors
- Received external grant funding as a PI or as a co-PI or Senior Person with significant allocated budget for research expenditure
- A major invited scholarly presentation made by the faculty member in national or international conference
- An award won for a research presentation by the high school/undergraduate/graduate student mentored by the faculty member in a state, national or international conference
- Won a significant research-related award by the faculty member
- Has been granted a patent or licensed his/her own patented technology to a company

For 40% research appointment (i.e. 15 LHE per academic year) any *two additional* activities from the list below are achieved:

- Published one or more refereed papers in the top-tier journals within the field as one of the lead/corresponding authors
- Received significant external grant funding as a PI or as a co-PI or Senior Person with significant allocated budget for research expenditure
- A major invited scholarly presentation made by the faculty member in national or international conference
- Won a significant research-related award
- Has been granted a patent

For 50% research appointment (i.e. 12 LHE per academic year) any *one additional* activity from below is achieved:

- Published two or more refereed papers in the top-tier journals within the field as one of the lead authors
- Received significant external grant funding as a PI or as a co-PI or Senior Person with significant allocated budget for research expenditure
- Won a significant research-related award
- Has been granted a patent

For 60% research appointment (i.e. 9 LHE per academic year) any *two additional* activities from the list below are achieved:

- Published three or more refereed papers in the top-tier journals within the field as one of the lead authors
- Received significant external grant funding as a PI or as a co-PI or Senior Person with significant allocated budget for research expenditure
- Won a significant research-related award
- Has been granted a patent

For 70% research appointment (i.e. 6 LHE per academic year) any *two* additional activities from below are achieved:

- Published four or more refereed papers in the top-tier journals within the field as one of the lead authors
- Received significant external grant funding as a lead PI or as a co PI or Senior Person with significant allocated budget for research expenditure
- Won a significant research-related award
- Has been granted a patent

3.3. Service

Metrics for service effectiveness should include, but not limited to, both the quantitative and qualitative assessments of the faculty member's contributions to student, staff, faculty, department, college, university, profession, and community success. Quantitative metrics of service activities may include numbers of committees, student recruitment events, judging events, community outreach and engagement events, journal articles reviewed, grants reviewed, editorships of journals, etc. Qualitative metrics of service effectiveness should describe the faculty member's initiatives and contributions, leadership roles, mentorships and development of junior faculty, impact, and relevant recognitions and awards received.

Faculty members are evaluated based on their % Service commitment. Assistant Professors and Associate Professors are only assigned a 10% basic Service commitment unless otherwise approved by the Department Chair, the Dean and or the EVPAA.

To *meet expectations* in service faculty member with 10% basic service appointment should produce *all* the following:

- Positive contribution to at least one committee at any level in the university per year
- Positive contribution to at least one professional service activity per year
- Positive contribution to at least one community service activity or student/faculty success activity per year
- Compliance with all departmental, college, university, and UT System policies

To exceed expectations in service faculty member with 10% service appointment should fulfill all the requirements for the meets expectations outlined above AND any two of the following:

- Leadership of a significant committee at any level within the university
- Leadership of an impactful uncompensated professional service activity
- Leadership of an uncompensated impactful community service or student/faculty success activity

Service appointments that are in excess of 10% (with a corresponding decrease in teaching load) must be approved by the department chair, the dean, and the EVPAA. Such appointments include service as associate department chair, undergraduate or graduate coordinator, director of a formally recognized center, etc. Such service appointees receive a maximum of one course release per semester depending upon the scope of the work and therefore could carry up to 20% additional service appointment/commitment. These faculty members also maintain a 10% base service appointment, a 40% teaching appointment, and a 30% research and scholarship appointment. Annual expectations for the additional service appointment/commitment must be clearly defined and communicated to the appointee prior to making such an appointment and to the departmental Annual Review Committee (ARC), Tenure & Promotion and Post-Tenure Review Committee (TPPTRC). Administrative appointments are also considered service appointments. Appointments including Associate Deans, Department Chairs and School Directors are given two course releases per semester and therefore carry a 40% administrative appointment. These faculty members also maintain a 10% base service appointment, a 20% teaching appointment, and a 30% research and scholarship appointment. The relative percentage of teaching and research appointment may be negotiated at the time of acceptance of these well-recognized administrative appointments. Faculty members holding these extra service/administrative appointments are evaluated by the department committees (for the 10% basic service) and the department chair (for both the 10% basic service and for any departmental committee service assignments), and by the Dean. Faculty holding college or university level administrative/service appointments are evaluated by the Dean and/or faculty member's immediate supervisor with respect to their service.

To *meet expectations* in service faculty member with >10% service appointment should produce *all* the following:

- Satisfactory accomplishment of all the tasks of the appointment
- Timeliness of responses and reporting
- Positive impact of the activities on the students, faculty, department/school, college, university and/or the community

To exceed expectations in service faculty member with >10% service appointment should fulfill all the requirements for the meets expectations outlined above AND any two of the following:

- Conducted a comprehensive review of tasks/processes/procedures and improved and/or established new procedures/processes to accomplish tasks more efficiently
- Provided extraordinary/visionary/servient leadership in the administrative position/service activity that galvanized students, faculty, staff, administrators and/or community members to work together and/or perform at a higher level.
- Obtained extraordinary results such as, but not limited to, substantially increasing the size of the graduate program, undergraduate enrollment, number students engaged in experiential learning, student success in bottle neck courses, etc.
- Won a service award related to the appointment/service activity

4. FACULTY WORKLOAD ADJUSTMENT AND ANNUAL EVALUATION

Deviations in % appointment in *teaching*, *research* & *scholarship*, and *service* may occur annually and must be pre-approved by the department chair/school director and the dean. For

example, a faculty member may choose a "teaching-track" appointment in which they would be required to teach a 24 LHE per academic year (i.e. 80% teaching) with a corresponding reduction in research appointment from 30% to 10%.

Faculty may also request upfront course releases for research & scholarly activities under the Presidential Workload Credit but they must achieve the extra committed productivity to receive the *meets expectations* rating on their annual review for that year. Faculty requesting upfront course releases for will clearly identify quantifiable deliverables in the beginning of the semester. Such upfront course releases are limited to one course release per semester. In the event a faculty member defaults, this privilege will be taken away and the faculty member will receive a *does not meet expectations* rating in Research and Scholarship on the annual review evaluation.

Service appointment in excess of 10% with a corresponding decrease in teaching load must be approved by the department chair/school director, the Dean and the EVPAA. Such appointments include service as an associate department chair/associate school director, program director or co-director (e.g. UTeach), director of a formally-recognized center, etc. Such service appointees receive a maximum of one course release per semester depending upon the scope of the work and therefore could carry up to 20% additional *service* appointment. These faculty also maintain a 10% base service appointment, a 40% teaching appointment, and a 30% research and scholarship appointment. Larger departments/schools may also request one course release per year for undergraduate/graduate coordinators. Annual expectations for the additional *service* appointment must be clearly defined and communicated to the appointee prior to making such an appointment and to the departmental/school Annual Review Committee (ARC) and to Tenure, Promotion and Post-Tenure Review Committee (TPPTRC).

Administrative appointments are also considered service appointments. Appointments including Associate Deans, Department Chairs and School Directors are given two course releases per semester and therefore carry a 40% administrative appointment. These faculty also maintain a 10% base service appointment, a 20% teaching appointment, and a 30% research and Scholarship appointment. The relative percentage of teaching and research appointment may be negotiated at the time of acceptance of the administrative appointment. Faculty holding these service/administrative appointments are also evaluated by the department/school committees and the department chairs/school directors except for the 40% administrative appointment, which is evaluated by the Dean or the appointee's immediate supervisor.

5. OVERALL RATING

An *overall exceeds expectations* rating on the annual review can be earned by receiving *exceeds expectations* rating in any two of the three competency areas (*teaching*, *research & scholarship* and *service*) and at least a *meets expectations* rating in the third area. An *overall meets expectations* rating is earned by receiving a *meets expectations* rating in all three competency areas or an *exceeds expectations* rating in any one and a *meets expectations* rating in the other two competency areas. An *overall does-not-meet expectations* or *unsatisfactory* rating will be assigned when a faculty member receives *does not meet expectations* or *unsatisfactory* rating in any one or more of the three competency areas, respectively.

6. OUTCOMES OF THE ANNUAL REVIEW

Annual review is used for identifying any needs for improvement of faculty performance and for consideration of merit. If a faculty member receives a rating of *does not meet expectations* in any

of the three competency areas at any level of review, the faculty member shall meet with the department chair/school director and the dean to develop an action plan to address any weaknesses or concerns. The action plan may include teaching development workshops, grant writing workshops, counseling, mentoring in research or service activities, etc. to faculty who may benefit from such support. In case of tenured faculty a change in percent appointment in different competency areas may be considered, if appropriate. The faculty member's progress towards meeting the goals of the plan will be monitored through the annual evaluation process. Failure to meet the goals and benchmarks laid out in the action plan may result in further actions.

If the annual performance review is *unsatisfactory* in any of the three competency areas, the dean in consultation with the department chair may recommend a change in the faculty member's workload or recommend additional actions to the EVPAA. This may result in an additional review by the EVPAA, or designee to determine if good cause exists for termination under Regents' Rules 31008 and 31102. Faculty members whose performance is *unsatisfactory* in any competency area may be subject to further review and/or to appropriate administrative action. Faculty members whose *overall* performance is *unsatisfactory* for two consecutive annual reviews will be subject to a comprehensive review and appropriate action.

An *unsatisfactory* rating means failing to meet expectations for the faculty member's unit, rank, or contractual obligations in such a manner that reflects disregard of previous advice or other efforts to provide remediation or assistance, or involves prima facie professional misconduct, dereliction of duty, or incompetence. Each department/school that specifies the standards for exceeding, meeting, and failing to meet expectations should also specify the criteria for performance that is unsatisfactory.

7. APPEALS

Faculty can appeal the departmental/school level outcomes, and if not satisfied, may request a review by the college annual review committee which will make a recommendation to the dean. The dean's decision is final. All appeals are made by filing a written request for reconsideration within ten (10) working days of receiving a written copy of the evaluation at that level.

8. APPENDIX

LHE=3 for 3 credit undergraduate classes with >= 10 students

LHE=4.5 for 3 credit graduate classes with >= 5 students

LHE=2 for a 1 credit 3 contact hour lab

LHE= 3 for a 2 credit 3 contact hour lab

LHE=0.6 per graduate student supervision or independent study

LHE=0.3 per 3-credit undergraduate student research or independent study

LHE= 0.5 per 3 credit graduate thesis class

LHE=1.0 per 3 credit doctoral thesis class.