

THE  
**FUTURE**  
OF  
**TEXAS**



**UTRGV**™



**UT** Health  
Rio Grande Valley

FALL 2022

**WELCOME**



COVID-19  
*Remembrance*



UTRGV |  UT Health  
Rio Grande Valley

SECTION 1

# FUTURE OF TEXAS



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**UTRGV<sup>TM</sup>**  
 **UT Health**  
Rio Grande Valley

# Higher Education Trends

## Contemporary American Higher Education

- **The product of unique circumstances that arose after World War II**
  - Demography – the GI Bill, the Baby Boom and Echo of the Baby Boom
  - Effects of WWII, the Cold War, and the Vietnam War
  - The agenda of the Great Society – Pell Grants and Guaranteed Student Loans
  - The Commodification of Prestige – U.S. News rankings began in 1983



# Higher Education Trends

## Contemporary American Higher Education

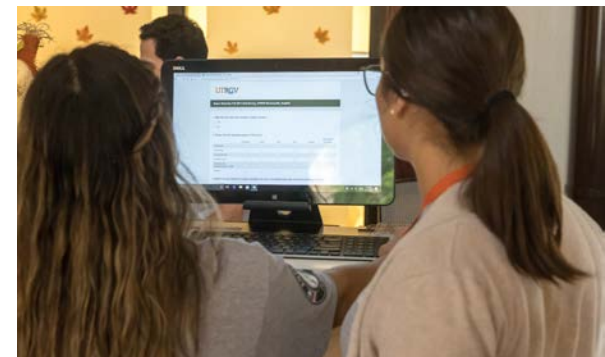
- **The consequences of these circumstances**
  - Growth in higher education enrollment from 1.7m in 1945 to 17.5m in 2009
  - Establishment of many new universities – about 1500 between 1960 & the early 1980s
  - Significant expansion in the number of faculty to teach in these institutions
  - Massive growth in new doctoral programs to produce these faculty



# Higher Education Trends

## Contemporary American Higher Education

- **More Consequences**
  - A new approach to financing higher education – debt financing
  - Subsidized loans enabled universities to expand tuition/fees
  - The current student debt crises



# Higher Education Trends

## Challenges to American Higher Education

- **Enrollment decline**
  - Enrollment growth ended in 2009 – between 2009 and 2020 undergraduate enrollment decreased by 1.6m, with another decline of 1.4m between 2020 and 2022
  - Beginning in 2026, the number of high school graduates will decline sharply





# Higher Education Trends

## Challenges to American Higher Education

- **Student debt**
  - Has now reached \$1.7 trillion
  - Debt financing of higher education is no longer sustainable
- **Exacerbation of differences between educational haves and have nots**
  - The combination of declining enrollments and pressure to reduce debt loads will create significant problems for many universities but not for all



# Higher Education Trends

## Thriving, not surviving

- At a time when many universities will be struggling to survive, UTRGV will thrive because,
  - We have developed a financial model that doesn't rely on debt financing
  - We are developing a program mix that will attract students who want professional degrees



# Sustainable Financial Model

## Financial Model

- Designed to discourage debt financing of education
- Tuition and mandatory fees keyed to Pell Grants and Texas Grants
- Four-year tuition and mandatory fee guarantee
- Tuition/fees capped at 12 hours (incentivize taking 15 hours)



# Sustainable Financial Model



## Financial Model

- UTRGV Tuition Advantage Program (for full-time, Texas residents in good standing) set at \$125,000
- This year a new scholarship program for graduate students was implemented, as was the Luminary Scholars program



# New Programs

## Since 2015

- Certificates: 8
- Bachelor's: 11
- Master's: 13
- Doctoral: 4
- Professional: 4



# New Programs



## During the Pandemic

### ○ 2020

- MS Applied Statistics and Data Science
- BS American Sign Language Interpretation
- BS Cybersecurity
- BFA Graphic Design

### ○ 2021

- Doctor of Occupational Therapy
- Doctor of Podiatric Medicine (First in Texas)
- PhD Mathematics and Statistics with Interdisciplinary Applications
- MS Dietetics
- MS Global Commerce
- BS Integrated Health Science

### ○ 2022

- Doctor of Nursing Practice
- PhD Human Genetics
- PhD Physics
- MA Higher Education Administration
- BA Human Dimensions of Organizations

# New Programs

## Programs Currently in the Development Process

- Doctor of Audiology
- Doctor of Pharmacy
- Doctor of Physical Therapy
- PhD Computer Science
- PhD Materials Science
- MA Art Education
- MS Biomedical Engineering
- MS Computer Engineering
- MS Human Resources
- MS Medical Sciences



# New Programs

## Budget Allocations\* for New Academic Programs Approved

Year	Number of Programs	Budget
FY 2016	1	\$142,562
FY 2017	2	\$202,555
FY 2018	5	\$561,267
FY 2019	10	\$1,738,238
FY 2020	17	\$3,550,588
FY 2021	18	\$4,134,603
FY 2022	25	\$6,072,978
FY 2023	26	\$9,194,361
<b>Total</b>		<b>\$25,597,152</b>

\*Data includes new 5-year startup direct costs of each program as allocated in our final annual budget.



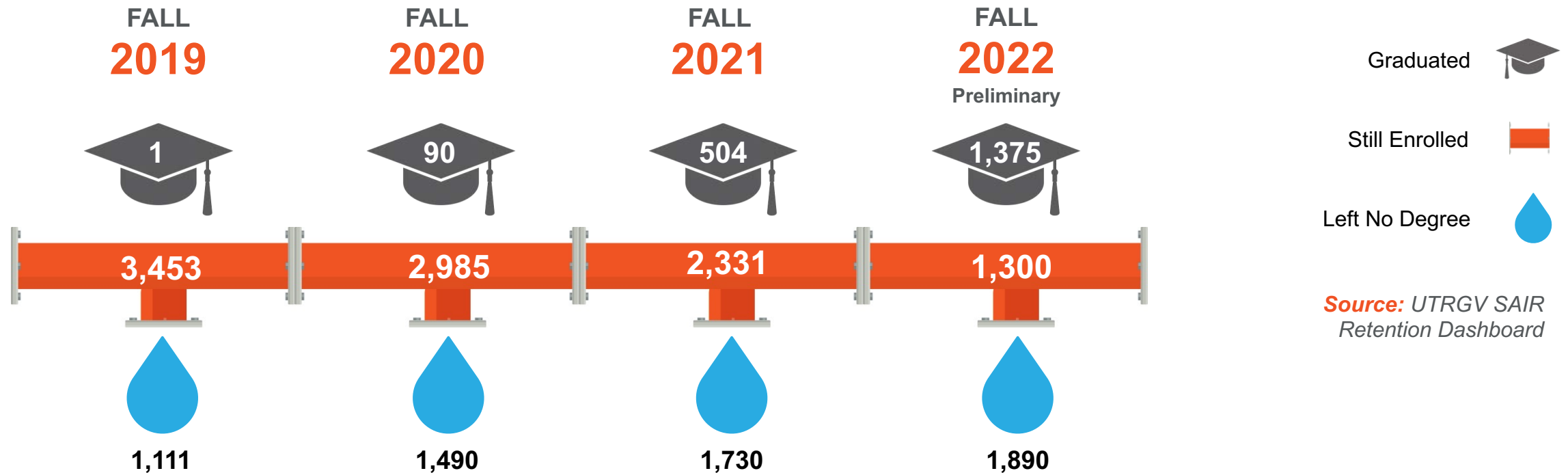


SECTION 2

# STUDENT ACCESS AND SUCCESS

# Retention Rates

ENROLLMENT FALL 2018 = 4565

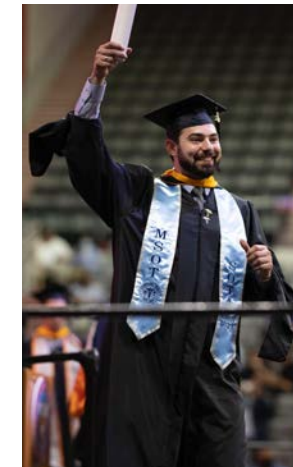


Source: UTRGV SAIR  
Retention Dashboard

# Graduation Rates

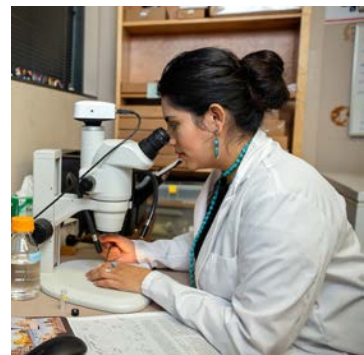
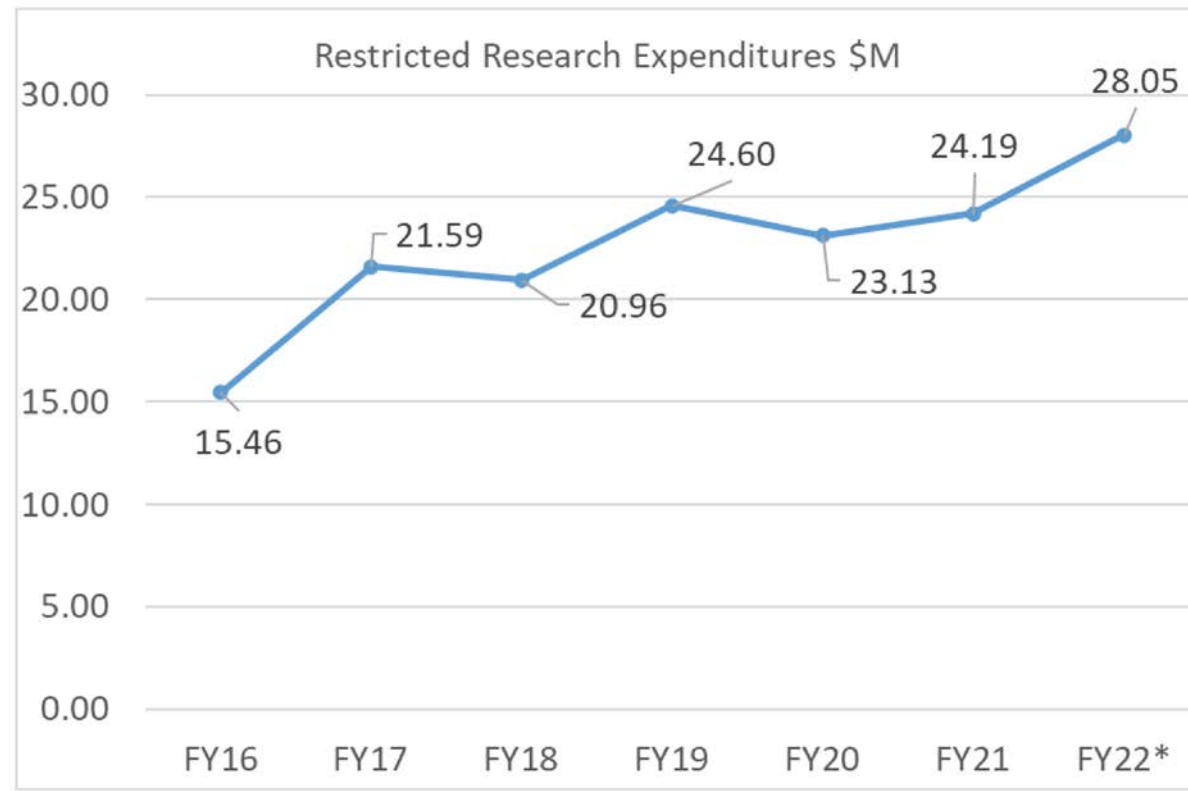
4 - Year	
UTB	12.4%
UTPA	20.6%
UTRGV	31.2% (Summer II graduation counts are not complete)
National Average (IPEDS)	33.3%

6 - Year	
UTB	27.6%
UTPA	38%
UTRGV	52.7% (Summer II graduation counts are not complete)
National Average (IPEDS)	63%



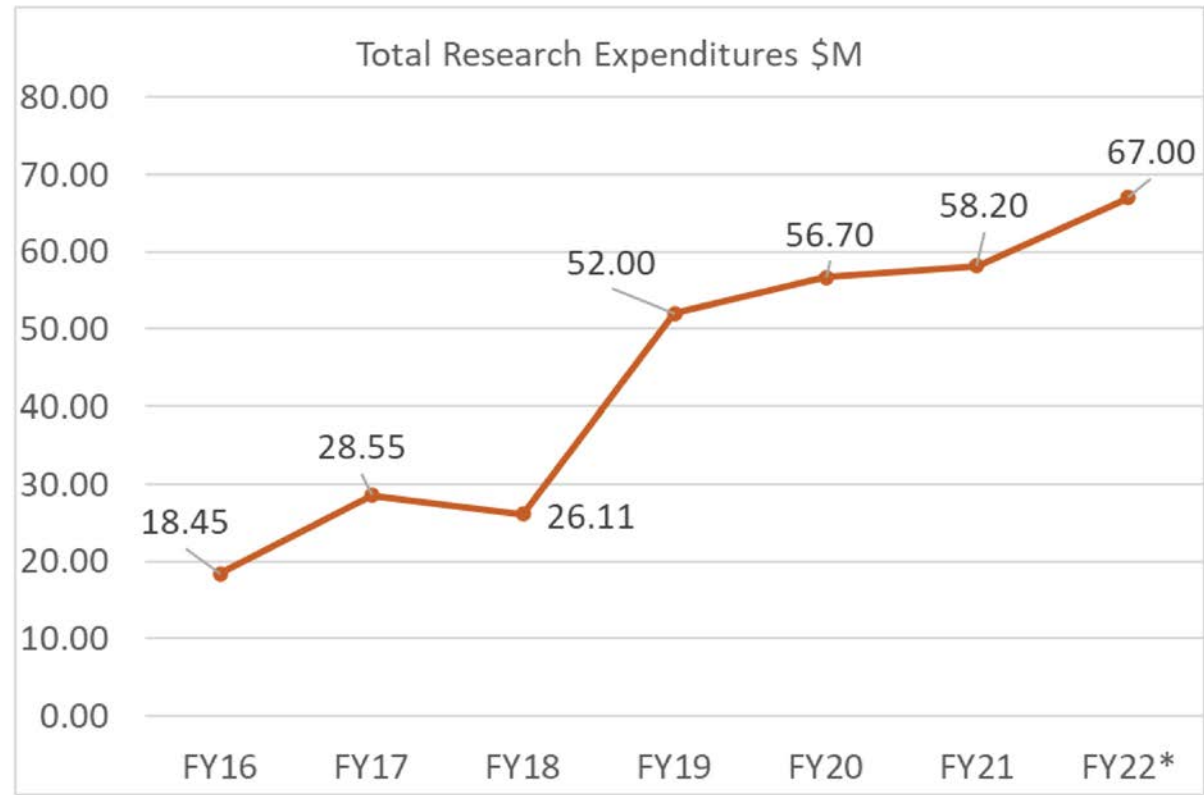
# Research Expenditures

- **Restricted Research Expenditures** include F&A revenue (All 5000 Fund Codes w/ Function: 200)
  - FY22\* Fiscal Year has not yet closed. These are as of 8/31/2022 without the year-end adjustments



# Research Expenditures

- **Total Research Expenditures** include uncollected F&A, following NSF HERD reporting guidelines
  - FY22\* Fiscal Year has not yet closed. These are as of 8/31/2022 without the year-end adjustments



# Private Philanthropy

## FUNDRAISING TOTALS

IN MILLIONS



THE FUTURE OF TEXAS

SECTION 3

# RANKINGS

# Rankings

U.S. News and World Report

## Least Student Debt Among Public Universities

1.	City College - CUNY
<b>2.</b>	<b>UTRGV</b>
3.	University of California-Davis
4.	University of California-Berkeley
5.	Utah State

2021

ThirdWay.org

## Top 5 Schools that Offer the Most Economic Mobility

1.	California State, Los Angeles
2.	California State, Dominguez Hills
3.	Texas A&M International
<b>4.</b>	<b>UTRGV</b>
5.	California State, Bakersfield

2021

WashingtonMonthly.com

## Performance of Pell Grant Students Among Texas Public Universities

<b>1.</b>	<b>UTRGV</b> <b>#4</b> Nationally
2.	UT El Paso
3.	UT Dallas
4.	Prairie View A&M
5.	Texas Southern

2022

Sources: U.S. News and World Report | ThirdWay.org | WashingtonMonthly.com



# Rankings

WashingtonMonthly.com

## Top Texas Public Universities

1.	Texas A&M
<b>2.</b>	<b>UTRGV</b> #45 Nationally
3.	UT Austin
4.	Sam Houston State
5.	UT Arlington

2022



WashingtonMonthly.com

## Net Price of Attendance Among Texas Public Universities

<b>1.</b>	<b>UTRGV</b> #2 Nationally
2.	UT El Paso
3.	UT Dallas
4.	Prairie View A&M
5.	Texas Southern

2022



WashingtonMonthly.com

## Social Mobility Rank Among Texas Public Universities

<b>1.</b>	<b>UTRGV</b> #12 Nationally
2.	Texas A&M
3.	Houston-Clear Lake
4.	Sam Houston State
5.	UT El Paso

2022



WashingtonMonthly.com

## Best Bang for the Buck: Southern Public Universities

1.	Texas A&M International
<b>2.</b>	<b>UTRGV</b>
3.	Texas A&M
4.	Houston-Clear Lake
5.	Houston-Downtown

2022

Source: WashingtonMonthly.com

# What's being said about UTRGV?



“When it comes to helping low-income students achieve economic success, it turns out that the most successful colleges are not the nation’s elite universities like Stanford, Duke or those in the Ivy League. Instead, they are schools like UTRGV — public, Hispanic-Serving Institutions which provide the most economic mobility for students. Those are some of the conclusions of a new report – ‘Out with the Old, In with the New: Rating Higher Ed by Economic Mobility’ from Third Way, a national think tank.”

- Forbes

“The press tends to focus on the failures of higher education, including especially the low graduation rates, poor outcomes, and massive debts at schools with large numbers of low-income enrollees. Yet hundreds of post-secondary schools—like UTRGV—are doing right by their students, providing a quality education at a reasonable price.”

- Washington Monthly

SECTION 4

# INVESTING IN YOU



# Salary Adjustments

FY 2016 to FY 2023*	All Employees
Equity/Reclassifications	\$13,251,517
Faculty Research Incentive	\$311,670
Promotions	\$5,974,200
Pay Plan Adjustments	\$3,917,110
Merit	\$14,281,287
Minimum increase to \$13/hr.	\$2,687,704
Market Adjustment	\$10,954,680
<b>Total</b>	<b>\$51,378,168</b>

\*FY23 figures represent preliminary data as of Sept. 2, 2022. Adjustments in progress.



# Academic and Health Colleges Faculty Hiring



## New Faculty Hires During the Pandemic

Fiscal Year	Tenure Track	Non-Tenure Track	Total New Funds
2021	17	8	\$1,835,154
2022	13	12	\$1,860,000
2023	11	22	\$2,031,057
<b>Total</b>	<b>41</b>	<b>42</b>	<b>\$5,726,211</b>



# Academic and Health Colleges Faculty Hiring



## Allocation for New Faculty Startups

Fiscal Year	Commitment
2016	\$904,483
2017	\$1,150,787
2018	\$1,333,900
2019	\$1,109,703
2020	\$1,094,559
2021	\$1,103,370
2022	\$995,528
2023	\$1,735,529
<b>Total</b>	<b>\$9,427,859</b>



# Hourly Rates for Students



EMPLOYEE MINIMUM WAGE FROM

~~\$8~~ TO \$12/HR!

SECTION 5

# NEW INITIATIVES





# New Initiatives



# UTRGV™



## 2022-2023 STRATEGIC PLAN

# Collegiate High Schools



Harlingen



Edinburg

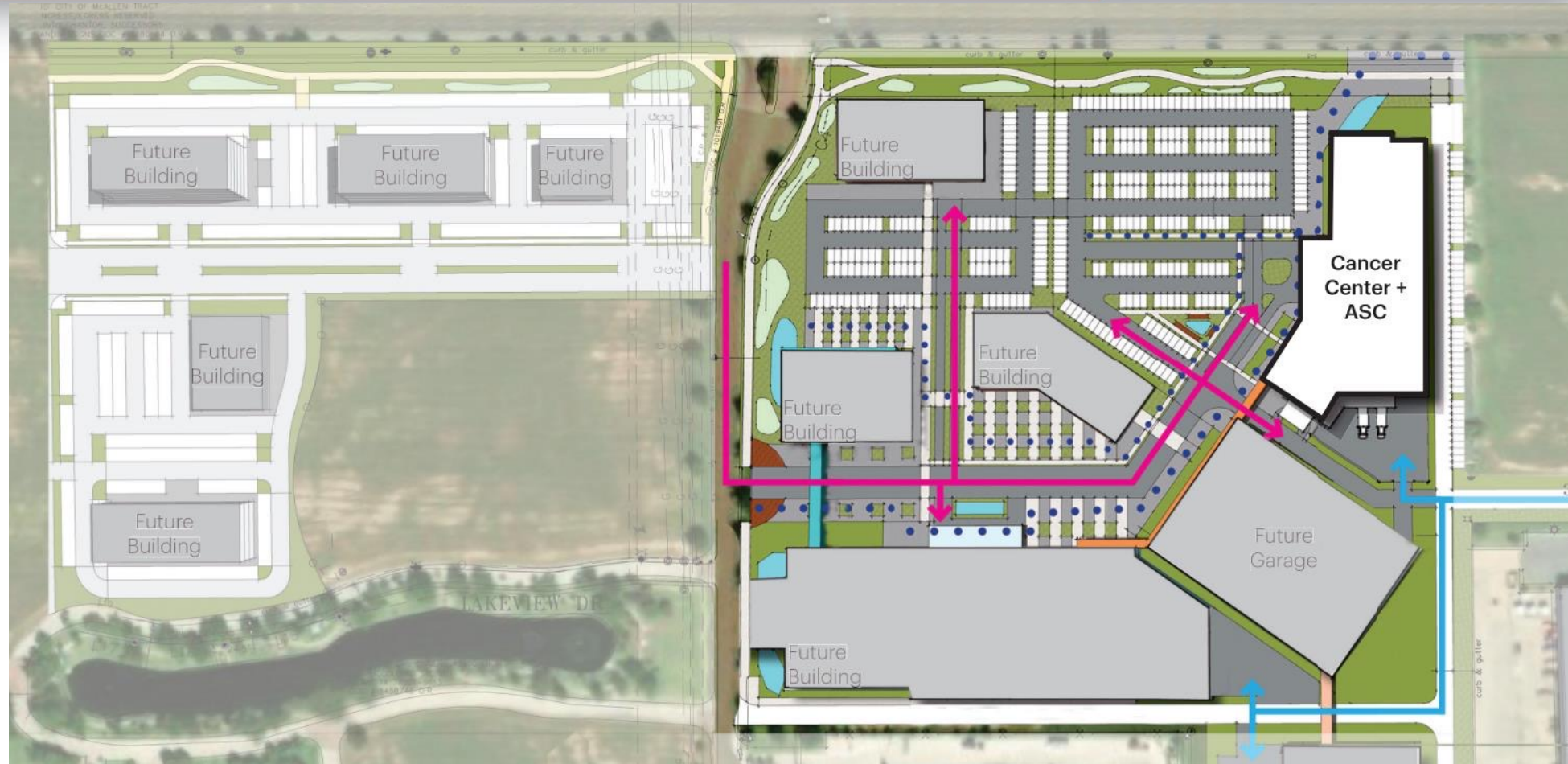
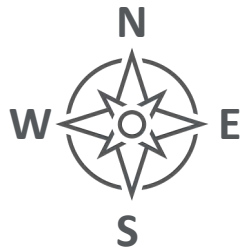


McAllen

# McAllen Academic Medical Campus



## Campus Plan



# Campus Life Expansion

- New housing opportunities
- New activities for students
- New pool at Recreation Center



# Campus Life Expansion

## Projected Timeline



**Fall 2024**

**EXPANDED SPIRIT  
PROGRAMS**



**Fall 2024**

**FIRST YEAR OF  
COMPETITION FOR  
SWIMMING & DIVING**



**Fall 2024**

**FIRST YEAR FOR  
MARCHING BAND**



**Fall 2025**

**FIRST YEAR  
OF COMPETITION  
FOR FOOTBALL**

SECTION 6

# GOING FORWARD



THE  
**FUTURE**  
OF **TEXAS**

Thank you for  
your hard work  
and dedication.



**UTRGV**™



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Rio Grande Valley